

Clarity is seeing
the path to your

Potential

Township of Douro-Dummer

**Comparative Analysis
December 31, 2016**

**Council Presentation
June 20, 2017**

Independent Auditor's Report

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Township of Douro-Dummer as at December 31, 2016, and the results of its operations and cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Audit Procedures

- **Review of prior year's documentation**

- **Review of council minutes**

- **Systems documentation and related control testing**
 - **Revenues**
 - **Disbursements**
 - **Payroll**
 - **Capital Expenditures**

- **Substantive testing**
 - **Sampling**
 - **Analytical review**
 - **Management estimates**

Audit Overview – Matters for Communication

- **Audit is complete pending:**
 - Council approval of financial statements
 - Receipt of signed representation letter
 - Receipt of legal letter

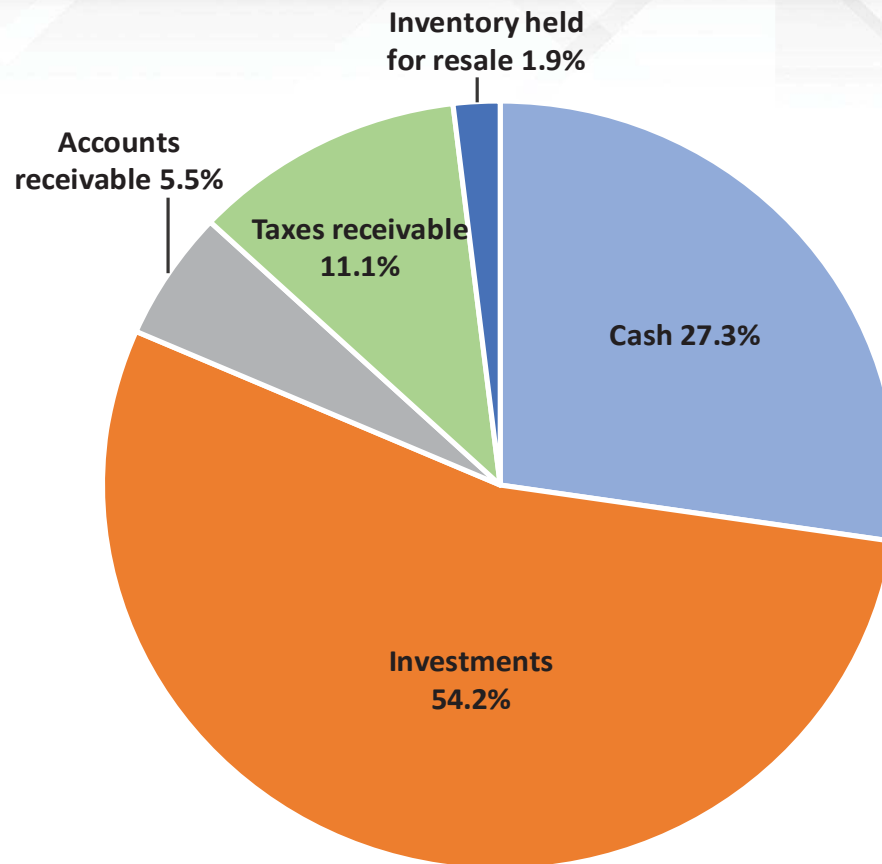
- **No significant difficulties encountered during the course of our audit procedures:**
 - No changes to initial audit plan
 - No disagreements or difficulties with management
 - Excellent cooperation from management and staff

- **Uncorrected audit differences noted:**
 - HST adjustment – (\$154,318)

Financial Assets

	2016	2015
Cash	\$ 1,557,851	\$ 1,165,098
Investments	3,091,662	2,593,883
Accounts receivable	311,000	345,692
Taxes receivable	631,902	1,152,055
Inventory held for resale	108,619	108,619
	<u>\$ 5,701,034</u>	<u>\$ 5,365,347</u>

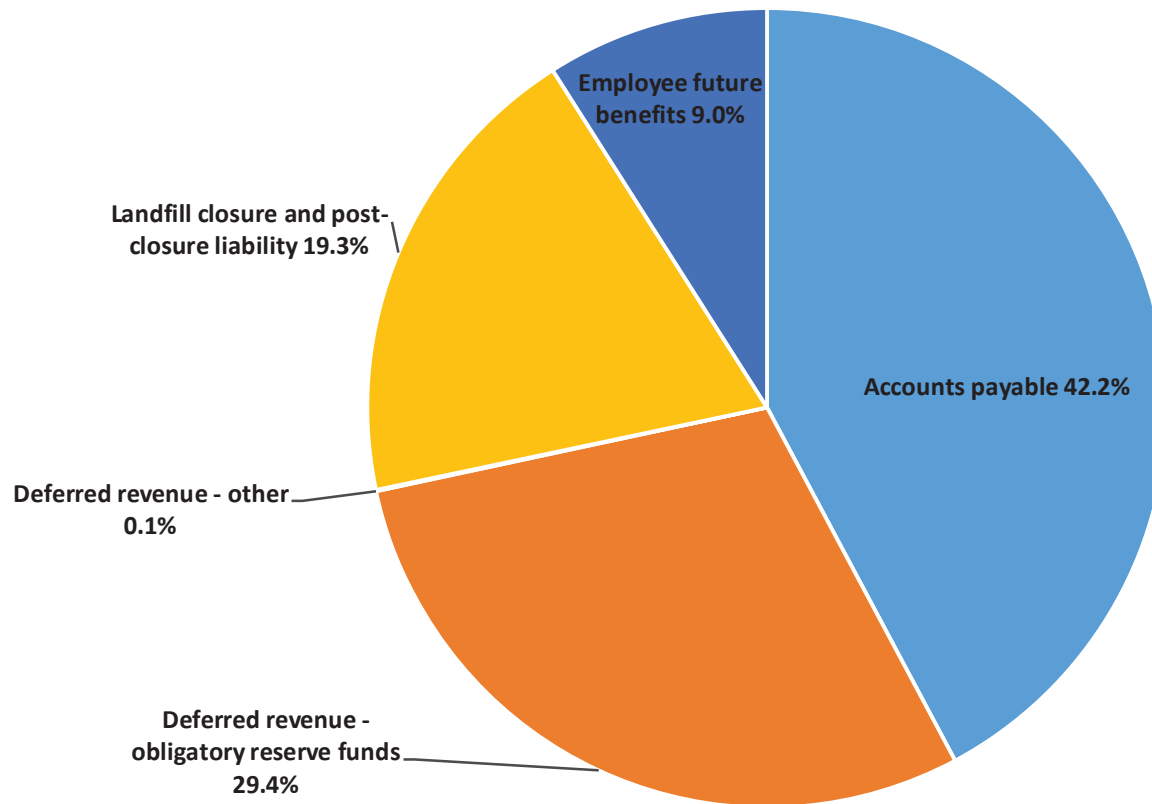
Financial Assets as at December 31, 2016



Financial Liabilities

	2016	2015
Accounts payable	\$ 759,224	\$ 467,306
Deferred revenue - obligatory reserve funds	529,369	440,898
Deferred revenue - other	1,000	2,977
Landfill closure and post-closure liability	347,000	367,000
Employee future benefits	162,285	169,785
	<u>\$ 1,798,878</u>	<u>\$ 1,447,966</u>

Financial Liabilities as at December 31, 2016



Non-Financial Assets

	2016	2015
Net Financial Assets	\$ 3,902,156	\$ 3,917,381
Non-Financial Assets		
Tangible capital assets	25,267,605	25,267,550
Prepaid expenses	14,646	30,690
Inventories of materials and supplies	141,092	148,854
	<u>\$ 29,325,499</u>	<u>\$ 29,364,475</u>

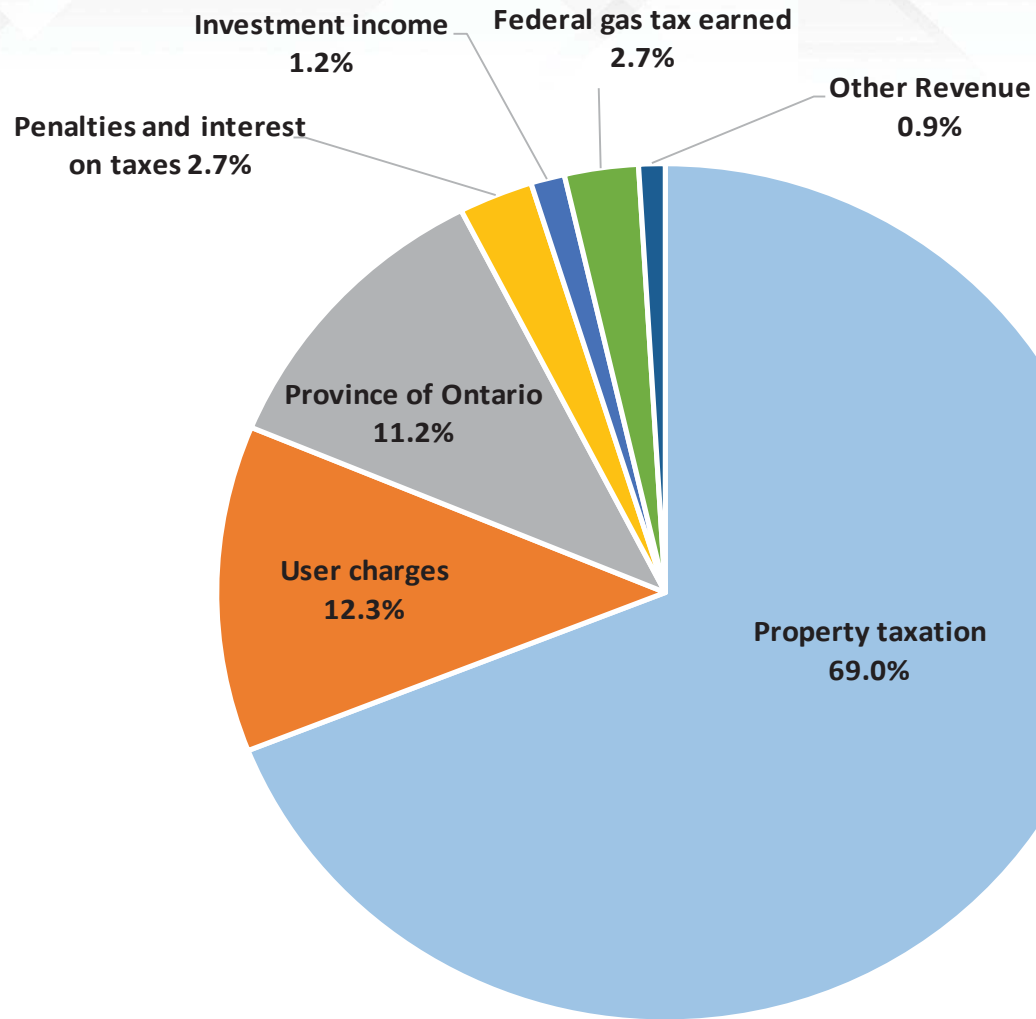
Consolidated Statement of Operations

	2016	2015
Total Revenues	\$ 6,271,895	\$ 5,974,841
Total Expenses	6,310,871	5,711,338
Annual surplus/(deficit)	<u>(38,976)</u>	<u>263,503</u>
Accumulated Surplus - Beginning	<u>29,364,475</u>	<u>29,100,972</u>
Accumulated Surplus - Ending	<u><u>\$ 29,325,499</u></u>	<u><u>\$ 29,364,475</u></u>

Financial Activities - Revenues

	2016	2015
Property taxation	\$ 4,327,725	\$ 4,104,835
User charges	770,902	774,775
Province of Ontario	701,918	705,210
Penalties and interest on taxes	168,181	173,064
Investment income	76,783	76,028
Federal gas tax earned	167,675	83,790
Other Revenue	58,711	57,139
Total Revenues	<u>\$ 6,271,895</u>	<u>\$ 5,974,841</u>

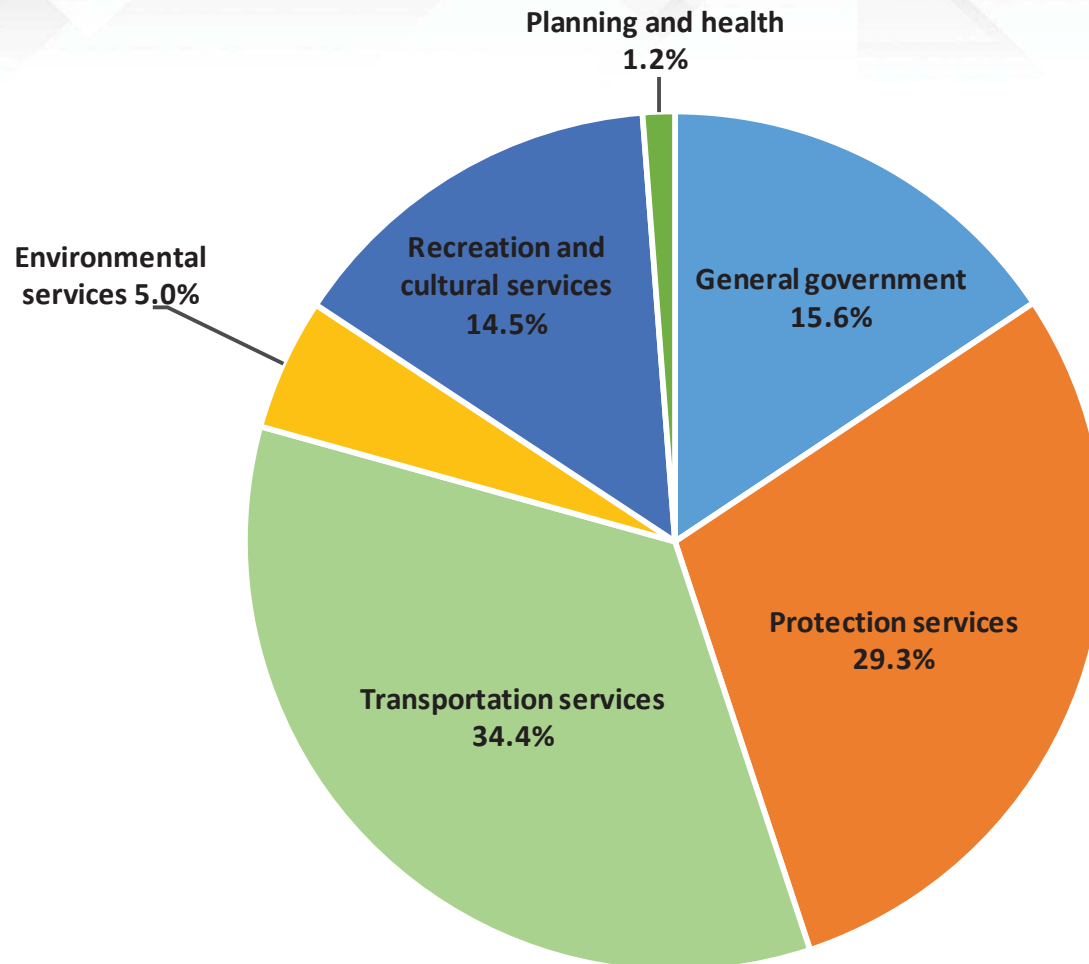
Financial Activities - Revenues



Financial Activities - Expenses

	2016	2015
General government	\$ 986,975	\$ 989,000
Protection services	1,848,498	1,654,475
Transportation services	2,169,407	1,833,135
Environmental services	313,737	293,585
Recreation and cultural services	915,210	858,634
Planning and health	77,044	82,509
Total Expenses	<u>\$ 6,310,871</u>	<u>\$ 5,711,338</u>

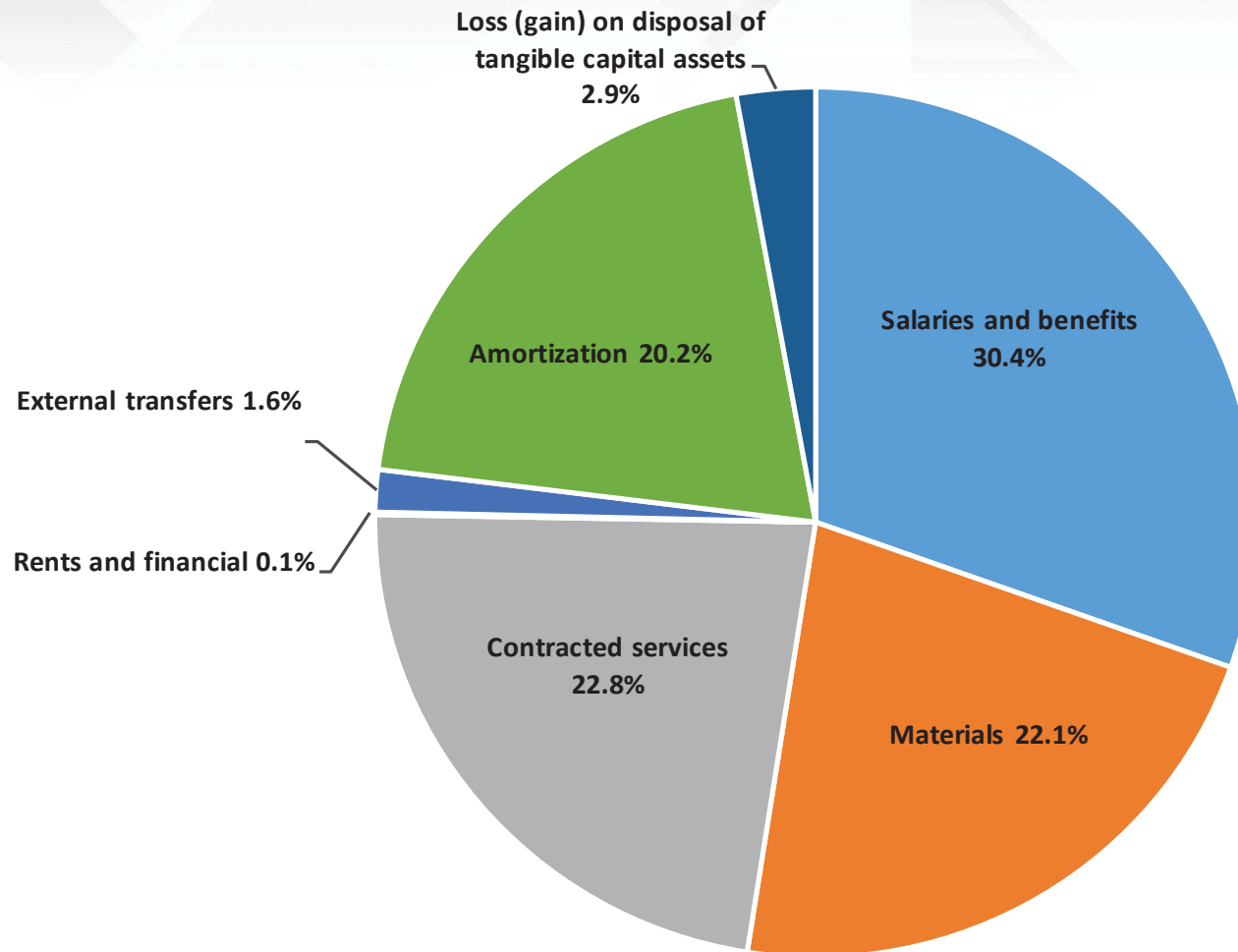
Financial Activities - Expenses



Expenses – Segmented Information

	2016	2015
Salaries and benefits	\$ 1,919,061	\$ 1,893,680
Materials	1,393,564	1,218,844
Contracted services	1,438,204	1,221,941
Rents and financial	6,228	1,410
External transfers	98,874	93,647
Amortization	1,272,432	1,257,745
Loss (gain) on disposal of assets	182,508	24,071
Total Expenses	<u>\$ 6,310,871</u>	<u>\$ 5,711,338</u>

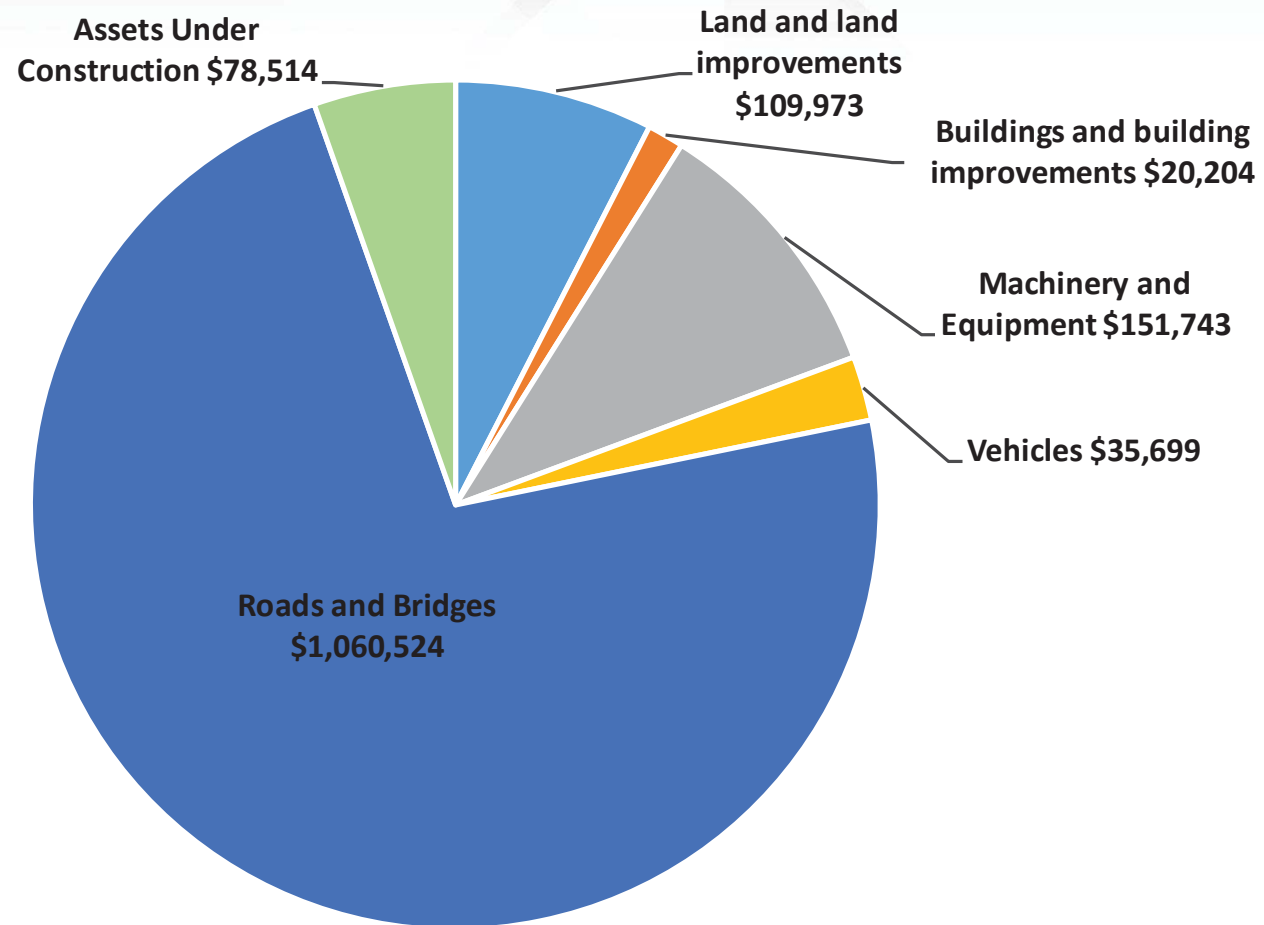
Expenses – Segmented Information



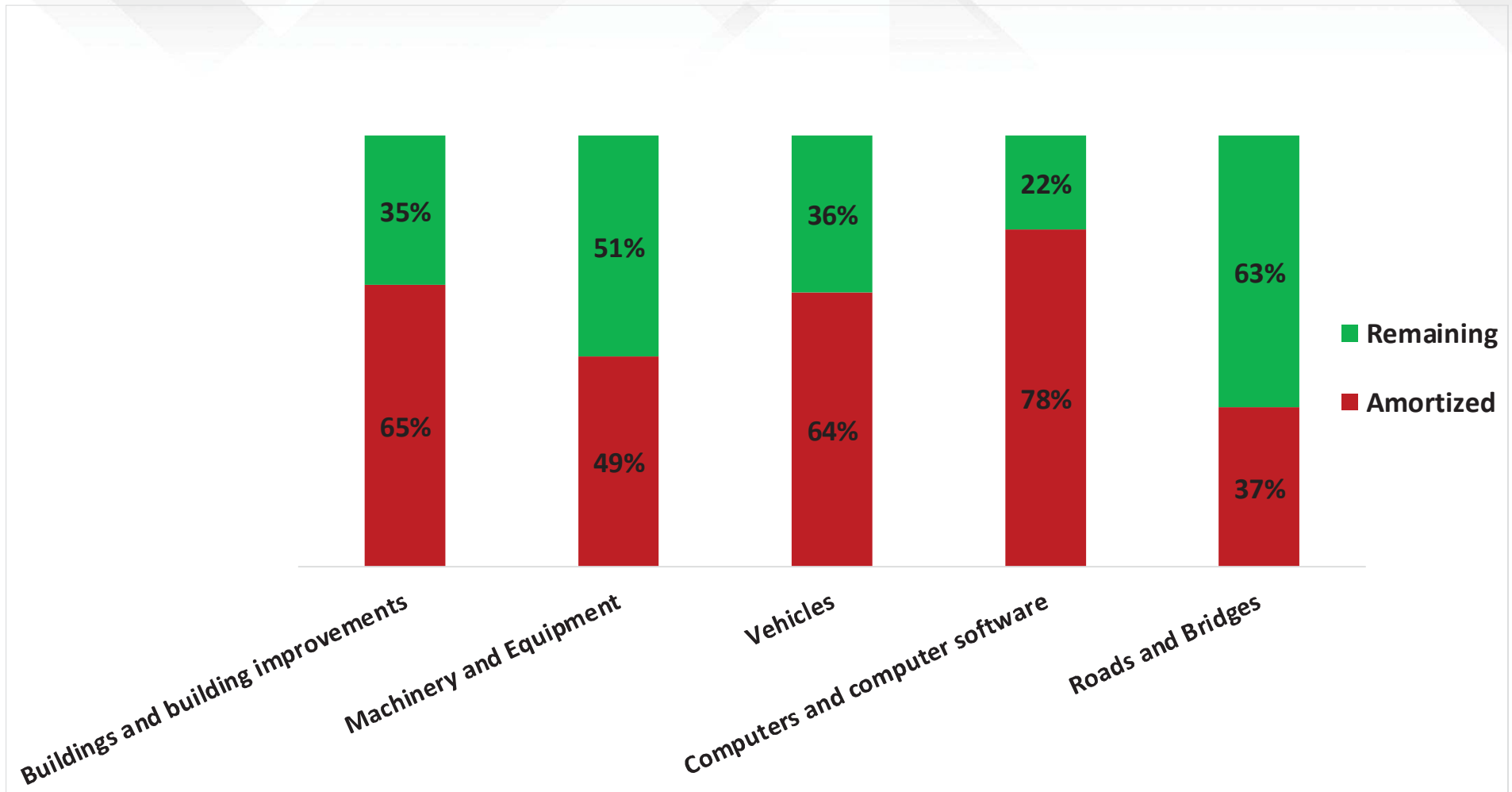
Accumulated Surplus

	2016	2015
Surplus (Deficit)		
Invested in capital assets	\$ 25,267,605	\$ 25,267,550
Inventory held for resale	108,619	108,619
Unfunded employee future benefits	(162,285)	(169,785)
Unfunded landfill closure and post-closure Douro-Dummer Public Library	(347,000) 1,934	(367,000) (7,313)
Surplus	<u>\$ 24,868,873</u>	<u>\$ 24,832,071</u>
 Reserves and Reserve Funds		
Working funds	1,247,816	1,412,808
Other	3,208,810	3,119,596
Reserves and Reserve Funds	<u>\$ 4,456,626</u>	<u>\$ 4,532,404</u>
 Accumulated Surplus	 <u>\$ 29,325,499</u>	 <u>\$ 29,364,475</u>

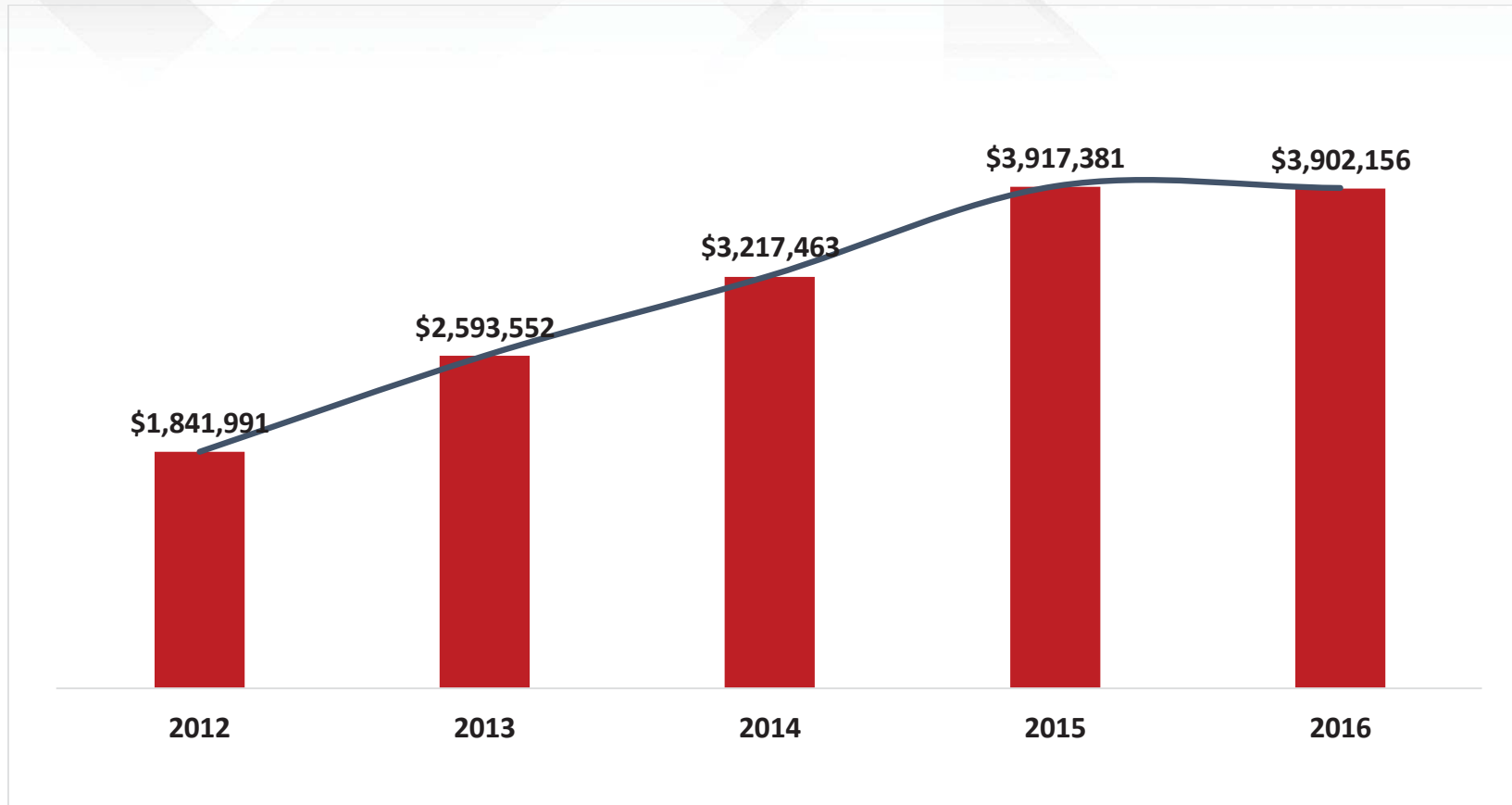
Tangible Capital Assets – 2016 Additions



Tangible Capital Assets – Average Useful Life



Net Financial Assets – 5 Year Trend



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Comparative Analysis

Township of Douro-Dummer

Comparative Analysis – Selecting Comparators

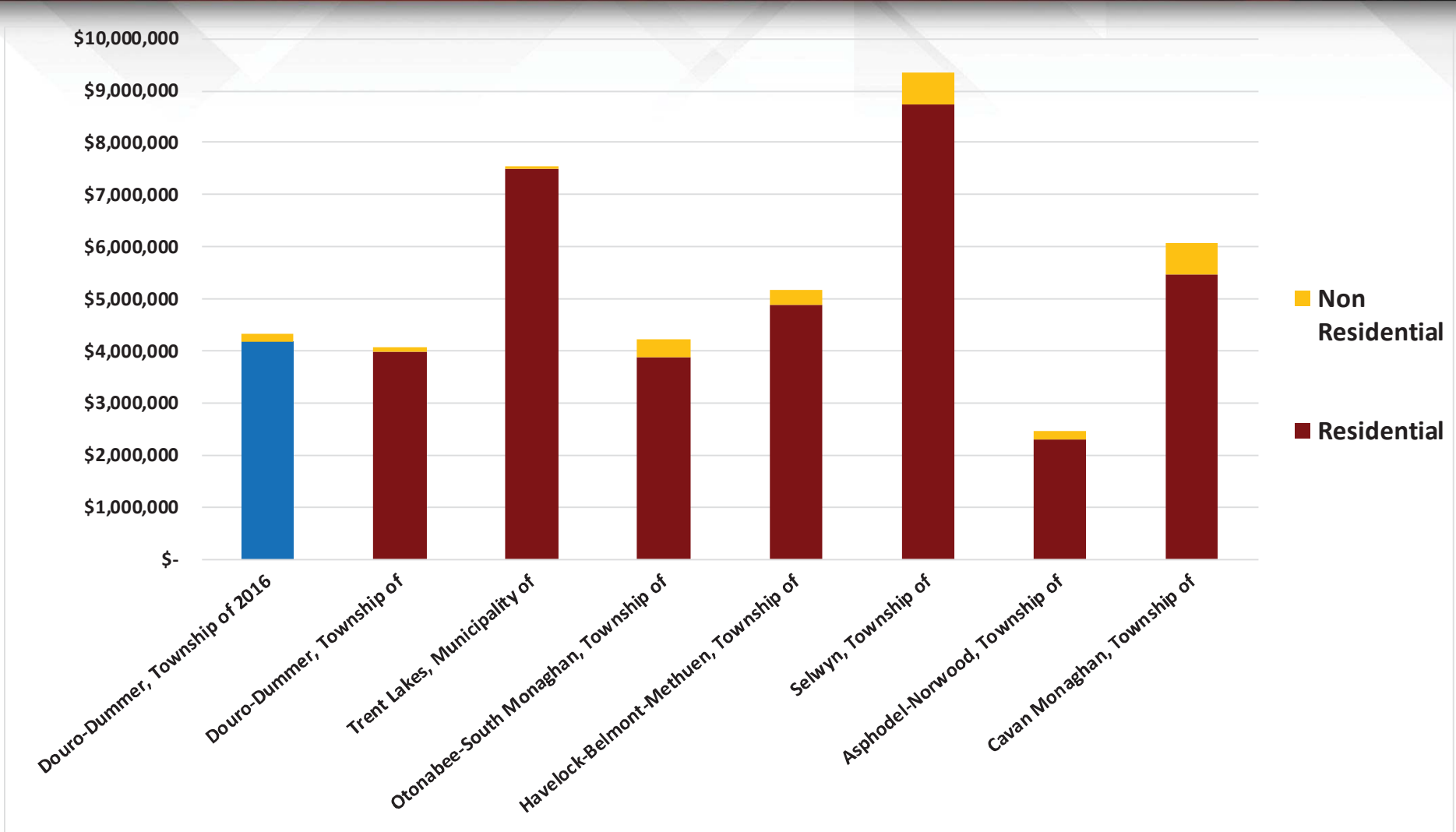
Criteria

- Lower tier municipalities with water and/or sewer systems
- Similar number of households and population as reported on the FIR
- Similar taxation base – primarily residential

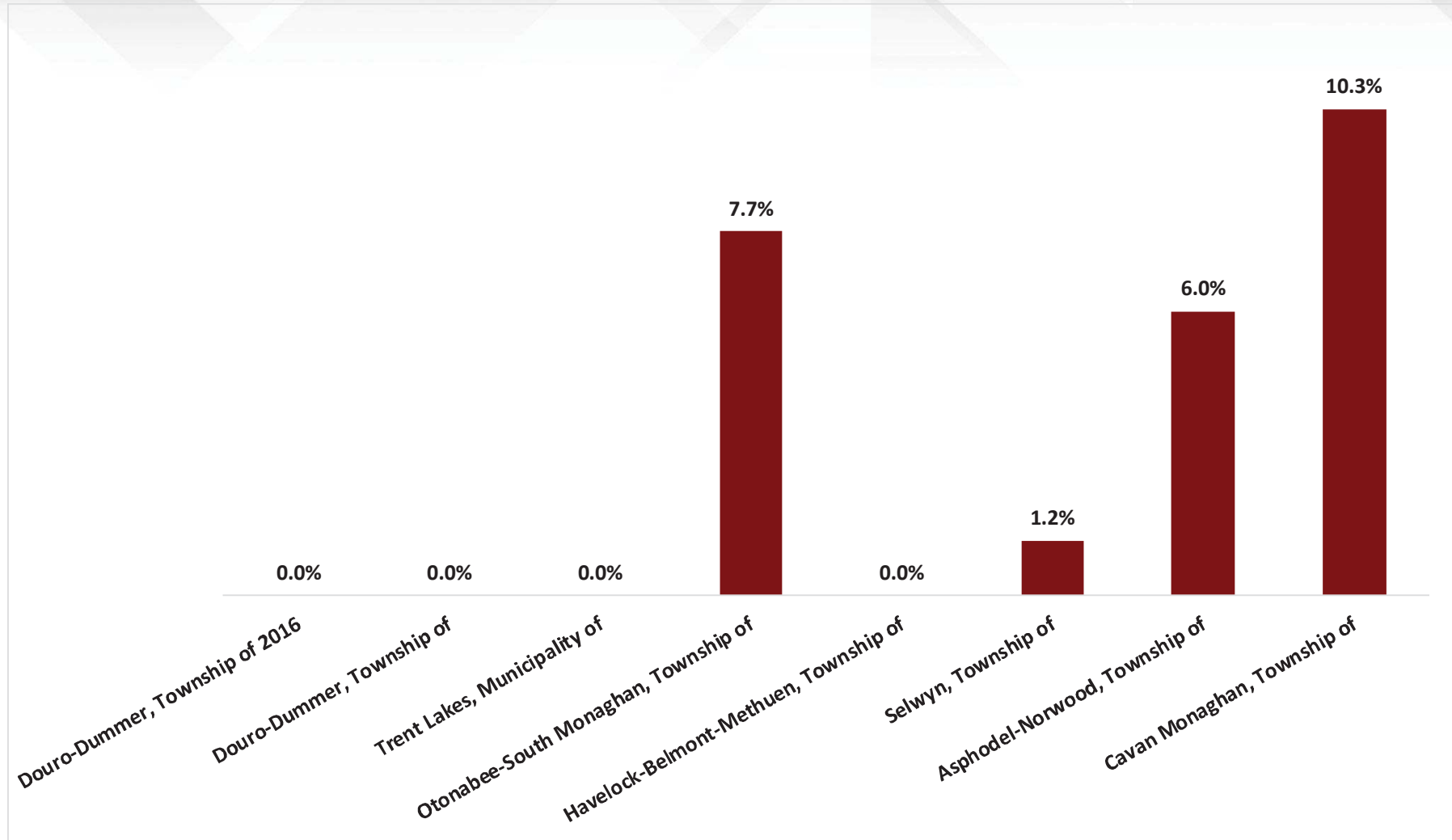
Municipality	Households	Population
Douro-Dummer, Township of	3,601	5,976
Trent Lakes, Municipality of	6,536	5,105
Otonabee-South Monaghan, Township of	3,085	6,660
Havelock-Belmont-Methuen, Township of	4,327	3,992
Selwyn, Township of	8,529	17,419
Asphodel-Norwood, Township of	1,567	4,041
Cavan Monaghan, Township of	3,381	8,601

- All data on the following slides, unless otherwise noted, was taken from the 2015 FIRs on the Ministry's website on May 12, 2017.

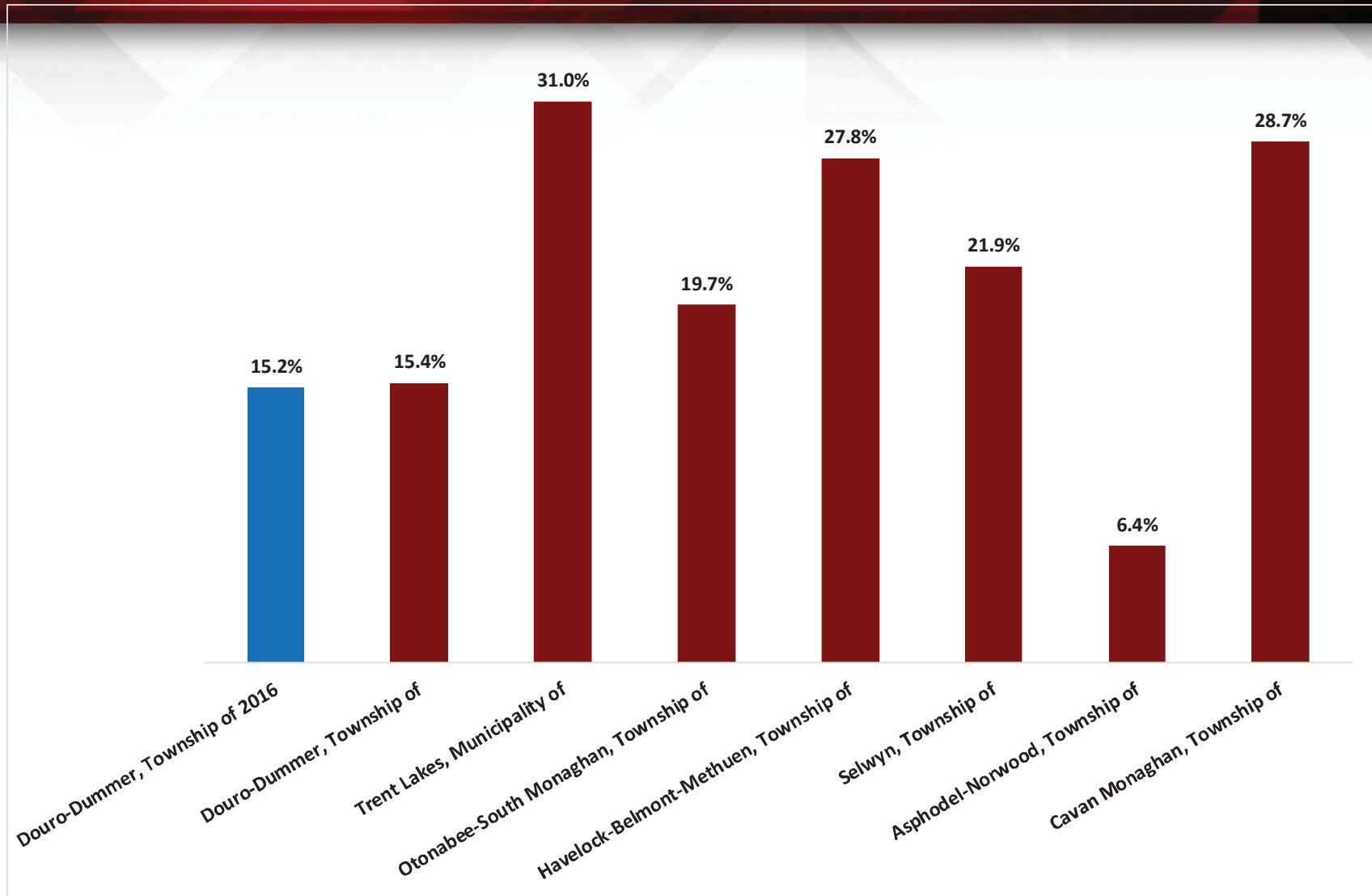
Taxation - Municipal Comparative (\$)



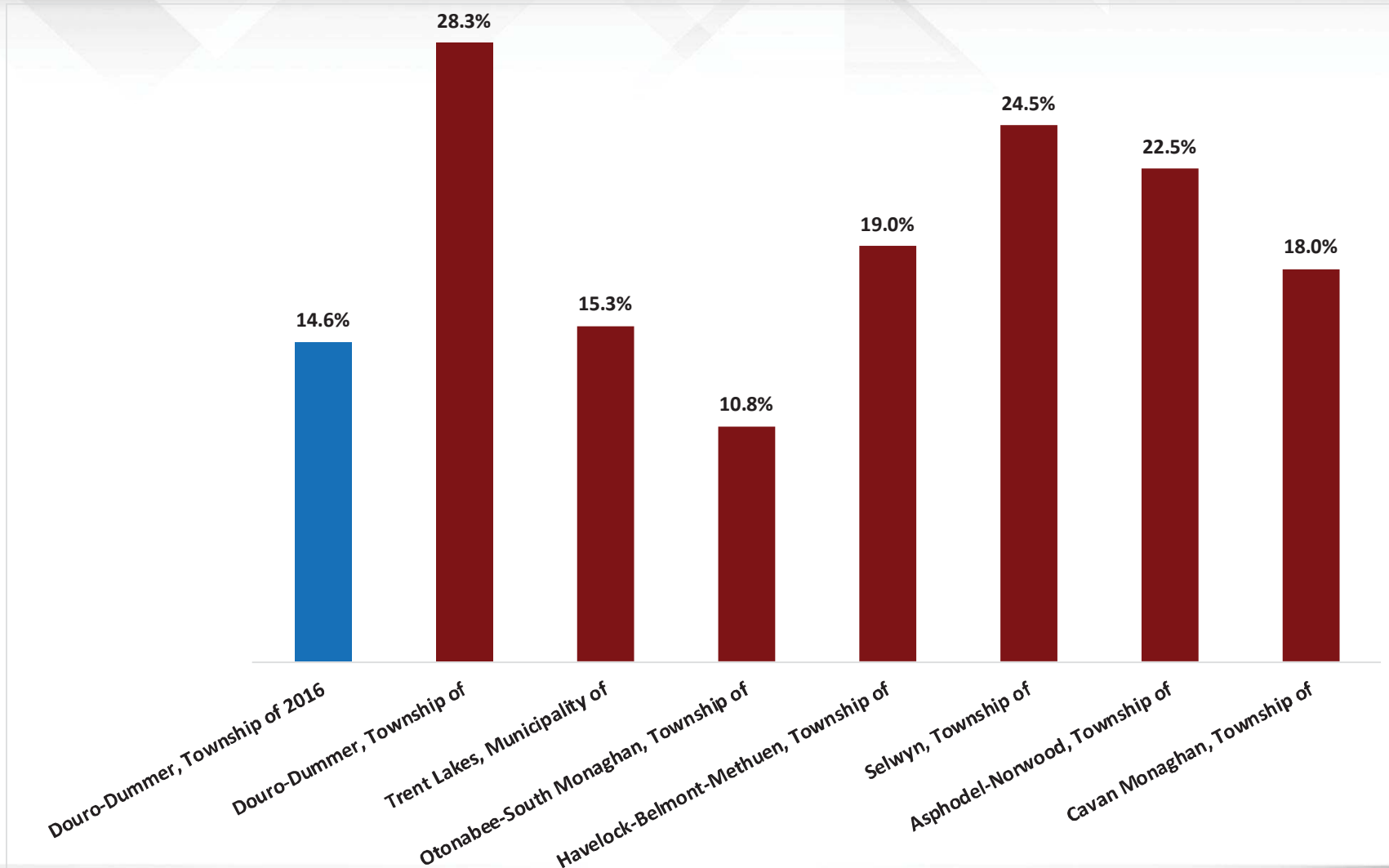
Municipal Debt to Net Book Value of TCA



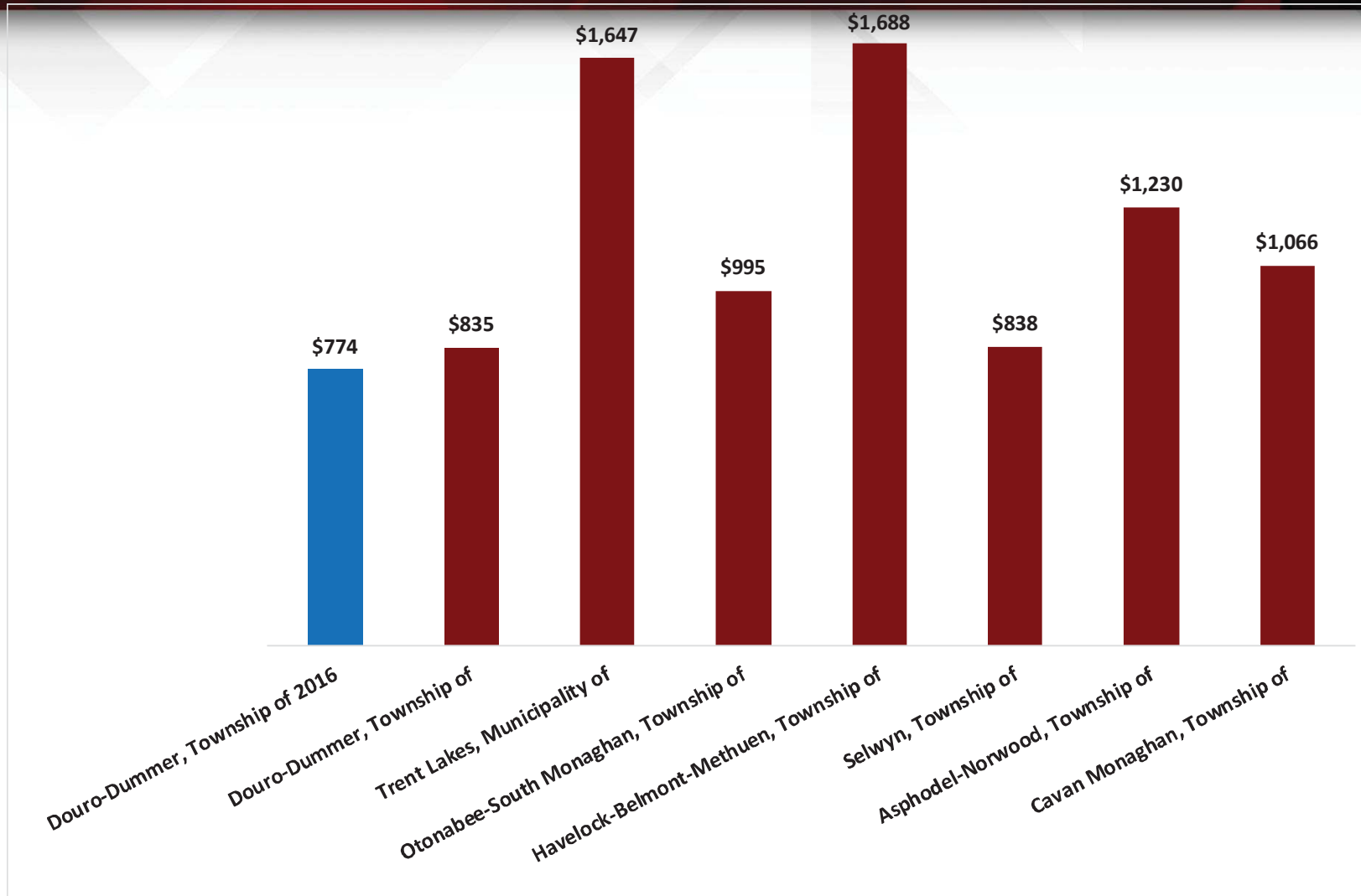
Reserves and Reserve Funds to Total Accumulated Surplus



Taxes Receivable to Taxation (Municipal Share Only)

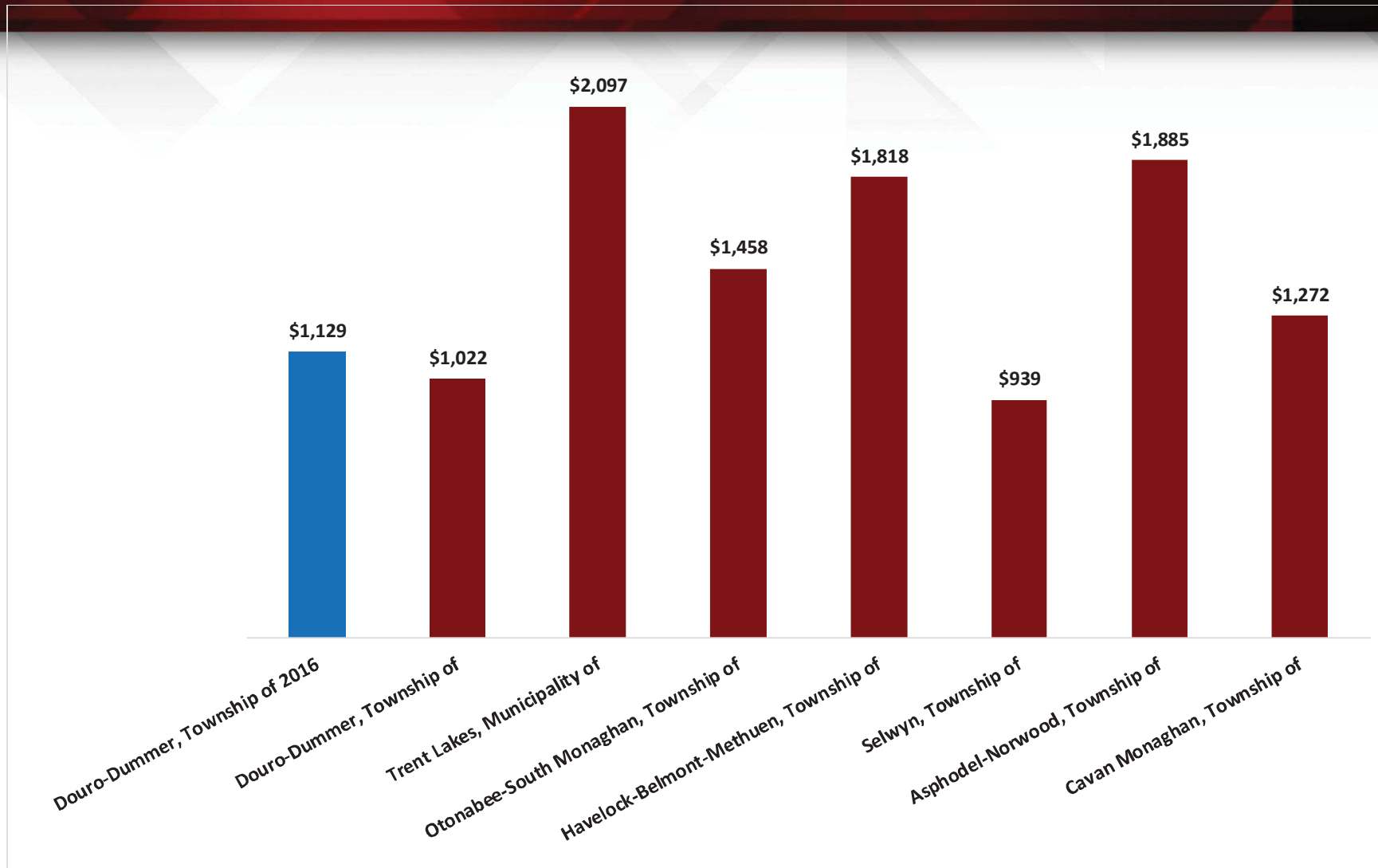


Taxation and User Charges per Capita *



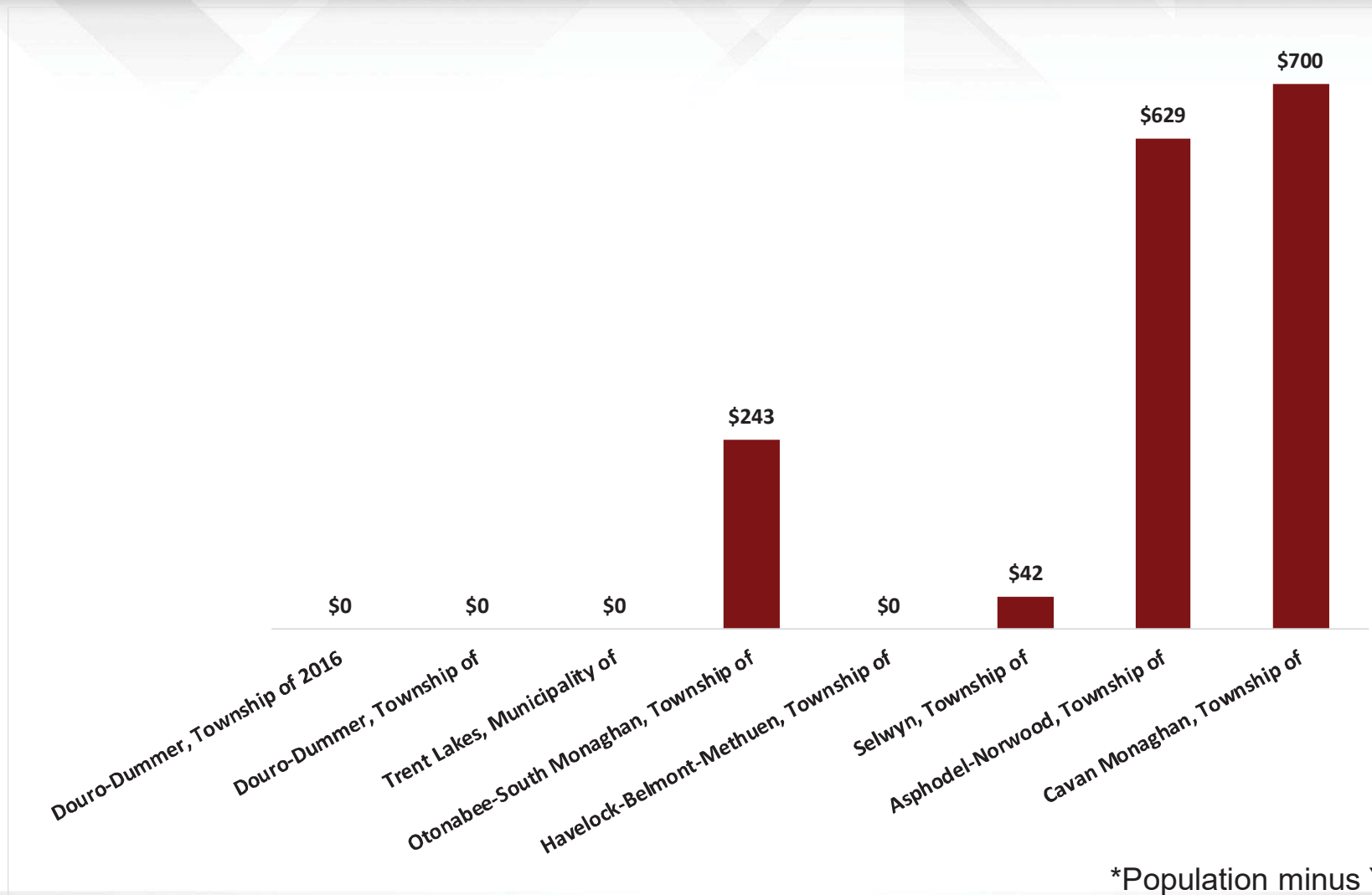
*Population minus Youth

Total PSAB Expenses per Capita *

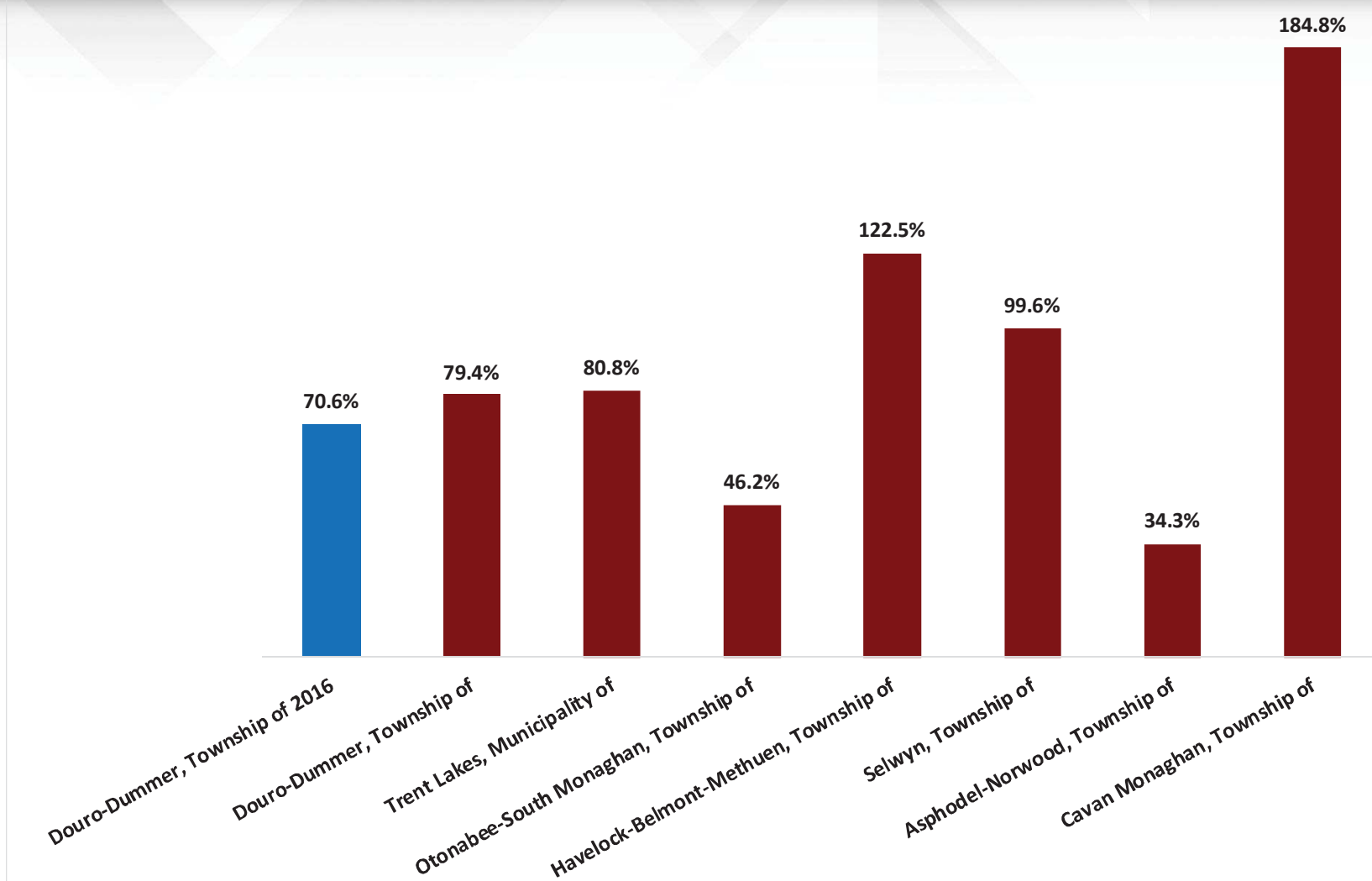


*Population minus Youth

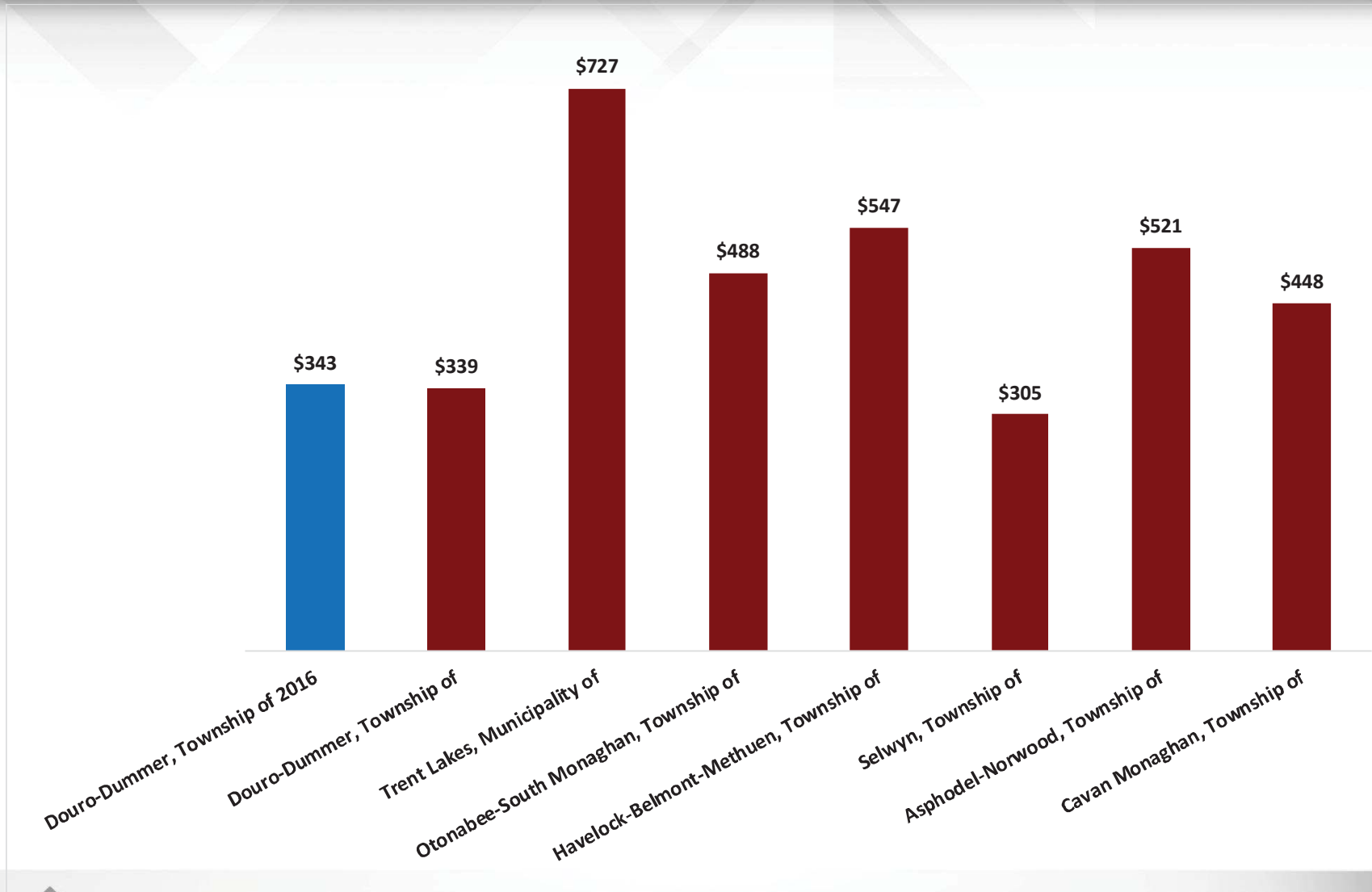
Municipal Debt per Capita *



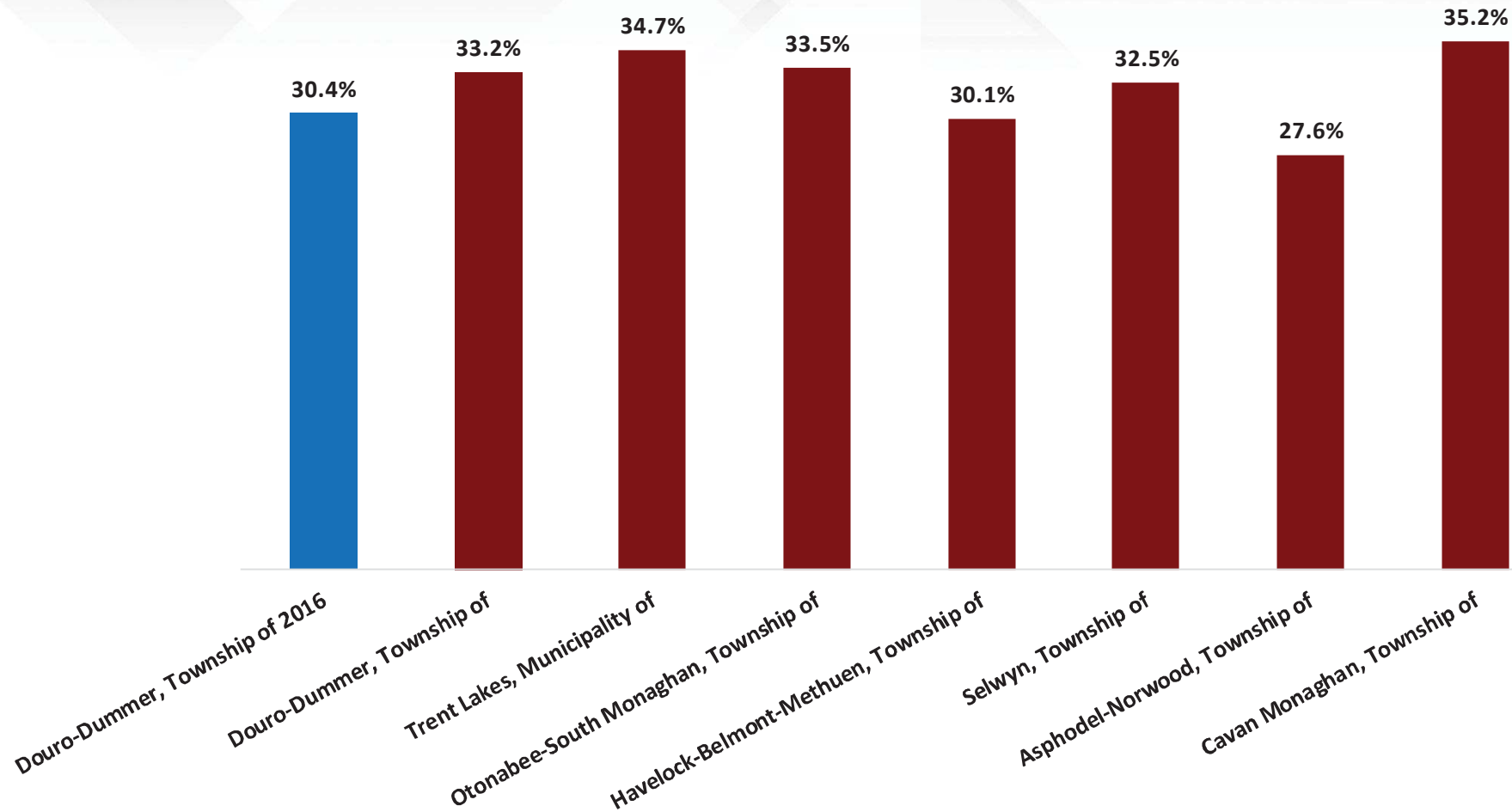
Reserves and Reserve Funds to Total Expenses



Salaries & Benefits per Capita *



Salaries & Benefits to Total Expenses



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